

AGENDA

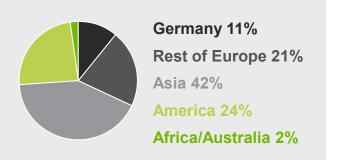
1 HERAEUS – A SHORT OVERVIEW

2 HYDROGEN APPLICATIONS FOR CO₂ ABATEMENT

3 MATERIAL DEVELOPMENT ON INDUSTRIAL SCALE

A GLOBALLY SUCCESSFUL PORTFOLIO COMPANY





7% expenditures for RESEARCH & DEVELOPMENT

Based on revenues excl. Precious Metals

market-oriented
GLOBAL BUSINESS UNITS

TOP 10

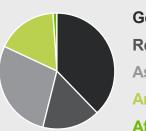
FAMILY-OWNED COMPANIES in Germany





Approx.

14.800 EMPLOYEES worldwide



Germany 37%

Rest of Europe 17%

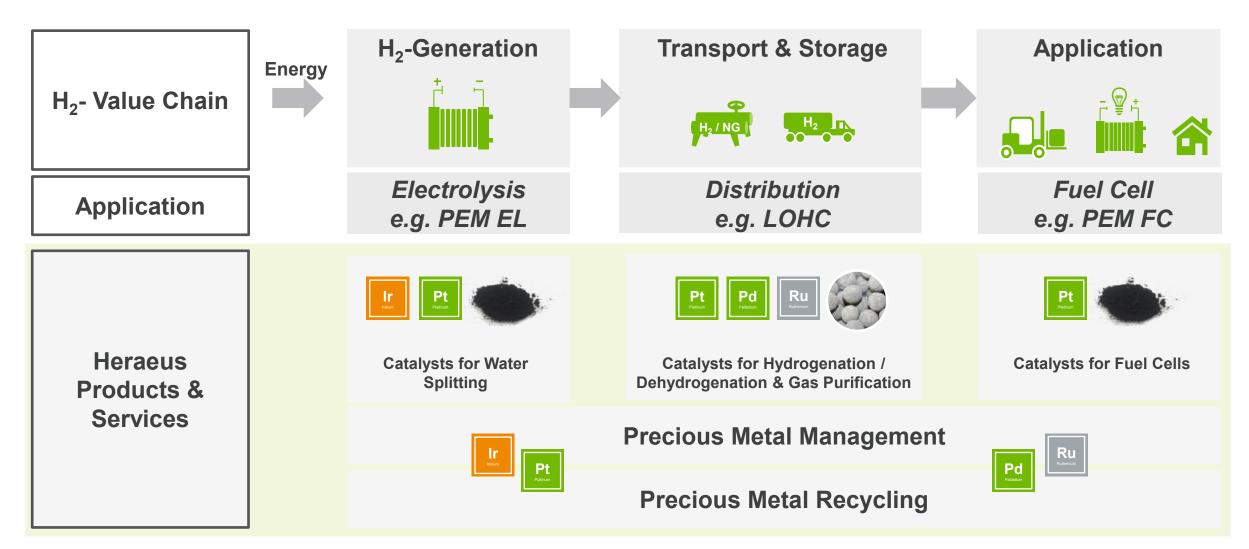
Asia 28%

America 17%

Africa/Australia 1%

including staff leasing

PRECIOUS METALS AND THE HYDROGEN ECONOMY



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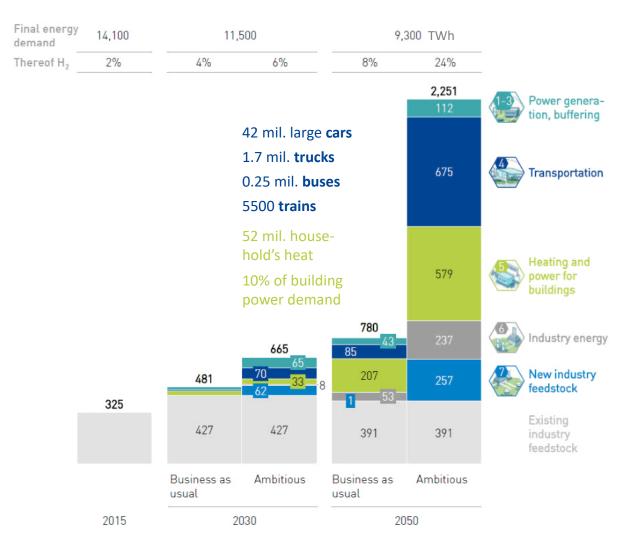


THERE IS HUGE POTENTIAL DEMAND FOR HYDROGEN IN EUROPE

FCH JU sees potential for covering one quarter of European energy demand by H₂ in 2050

- Industry, transport and heating + energy have the biggest impact on CO₂ savings
- Use cases and demand for hydrogen just related to these sectors are enormous



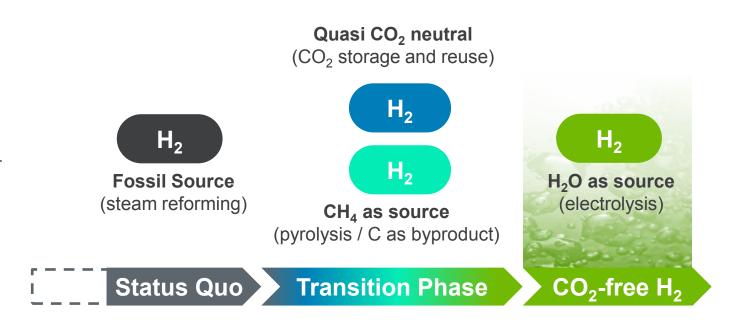


HYDROGEN CAN CLOSE 50% OF THE CO2 EMISSIONS GAP - IF IT'S GREEN

FCH JU estimates green H₂ is an indispensable component for reaching the 2-degree scenario by 2050

- H₂ has to be CO₂-free transition phase with CO₂-neutral technologies possible
- Goal: green hydrogen via water electrolysis





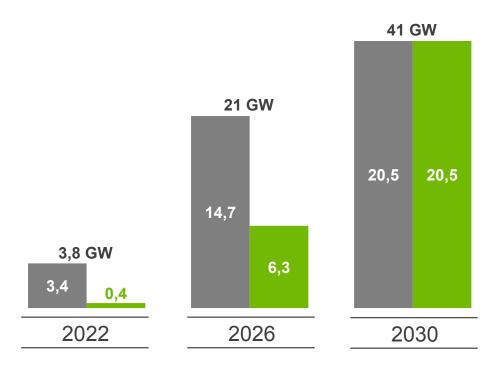
ELECTROLYSIS ON THE RISE – PEM WILL PLAY A BIGGER ROLE

Outlook: electrolysis power installed in Europe

non-PEM PEM electrolysis

Installed electrolysis capacity is expected to increase to ~40 GW in Europe in 2030

- Most studies are aligned that the share of PEM electrolysis will rise to 50% during that time
- With additional PEM installations the need for precious metal Ir will increase
- ⇒Sustainable precious metal sourcing strategies have be established from the beginning on



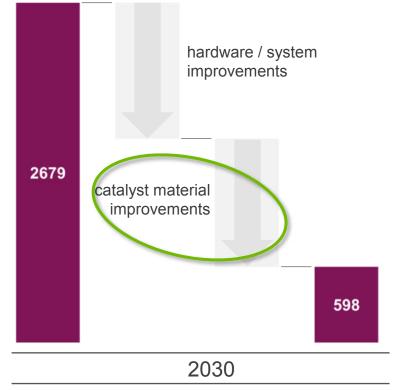
IRIDIUM DEMAND OF PEM-EL GROWTH IS SIGNIFICANT

What does this mean for Iridium demand?

- with unchanged loadings of ca. 1 kg Iridium per MW, the growth of PEM-EL would cause a demand of ca. 2.7 t lr per year in 2030
- improvements in hardware, system and operation can enhance efficient use of the precious metal only partially
- improved catalyst materials can further reduce the Iridium demand significantly

Iridium demand in kg per year*





197 2022

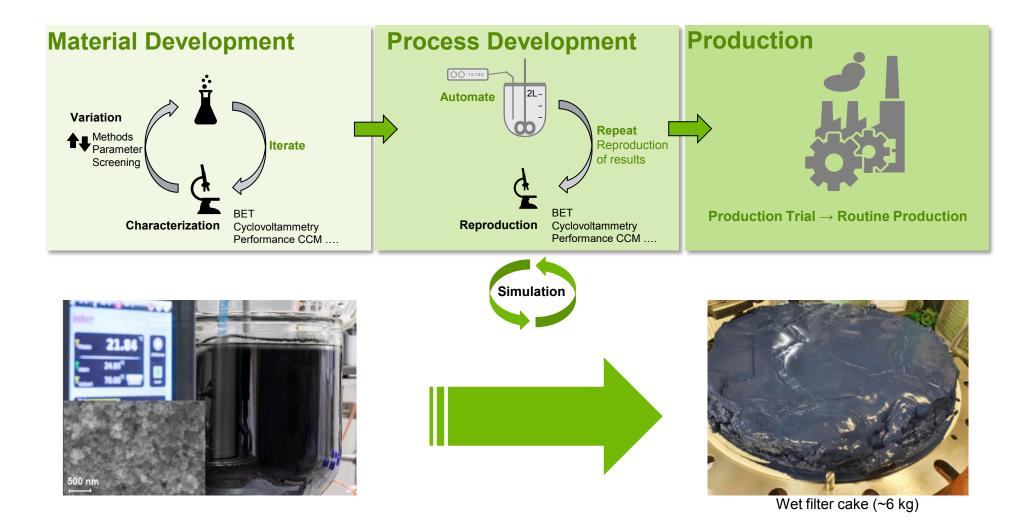
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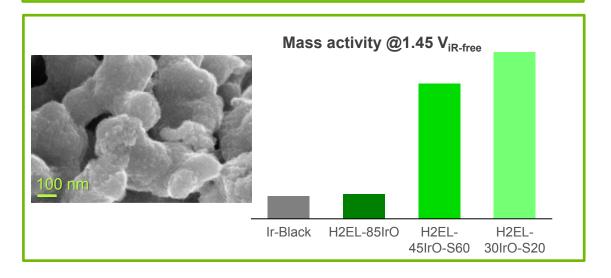
MATERIAL DEVELOPMENT AND SCALE UP



INNOVATION FOR CONTROLLING THE USE OF IRIDIUM

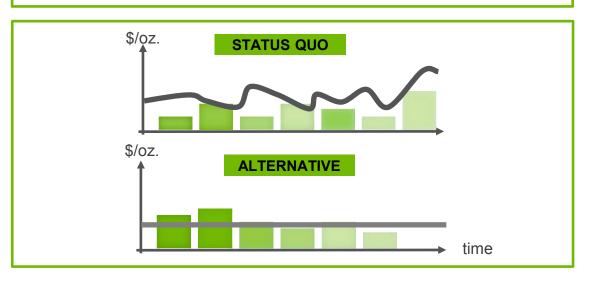
Material concepts to optimize Ir efficiency

- Optimized electrode processability through Ir black
- Reduction of Ir up to 50% in the electrode through unique morphology of IrO₂
- GW industrialization of PEM electrolysis with supported Ir-based materials



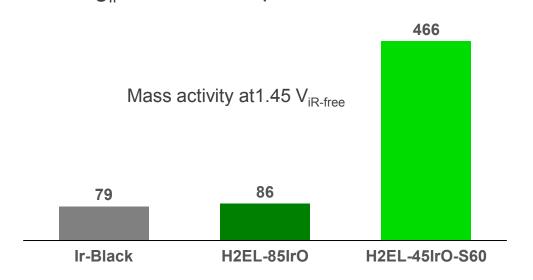
Trading & Recycling concepts

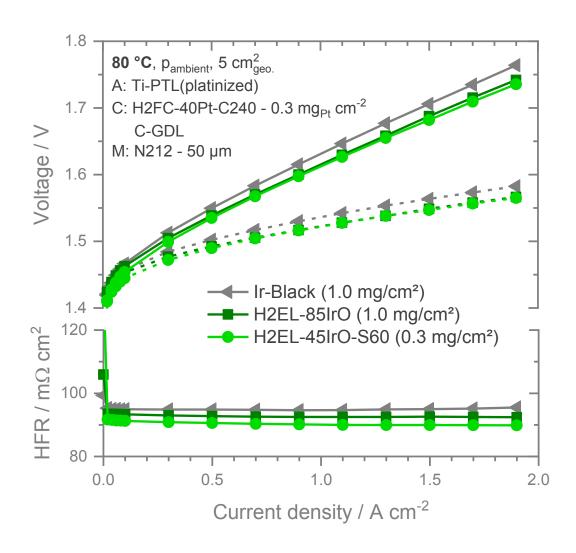
- Management of price volatilities
- Recycling strategies from new waste streams with high return rates
- Expansion of recycling capabilities to match requirements for PEMs



Ir-ANODE CATALYSTS – HIGH PERFORMANCE AT VARIOUS LOADINGS

- H2EL-IrO performance at the same level as H2EL-Ir → high volumetric density helps at lower loadings to maintain a high quality electrode
- At low Ir-loadings supported materials brings benefit in electrode quality → enables electrolysis at ~0.3 mg_{Ir}/cm² at same performance

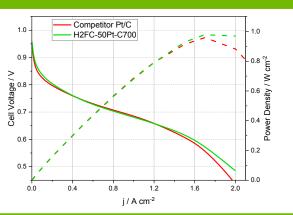




PEM FC CATALYSTS BY HERAEUS – VARIOUS USE CASES

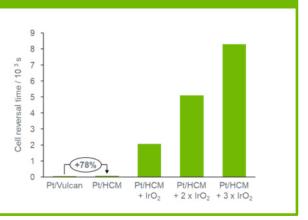
Allrounder

- 10 to 60 wt.% Pt on standard carbon support
- Optimized Pt surface utilization



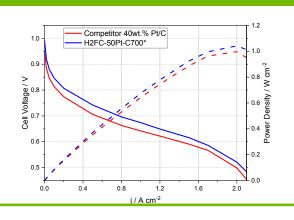
Robustness

- 10 to 40 wt.% Pt on tailored carbon
- High carbon corrosion stability
- OER additive for H₂ starvation stress



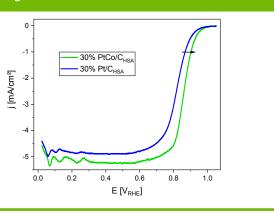
Specialists

- 10 to 60 wt.% Pt on modified carbon support
- High Pt surface utilization under dry conditions



Activity

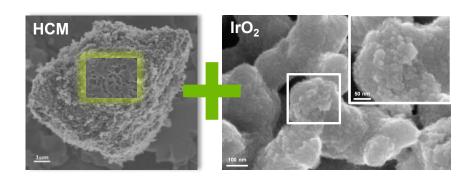
- 10 to 40 wt.% PtCo alloy on various carbon materials
- High intrinsic activity
- Pt savings

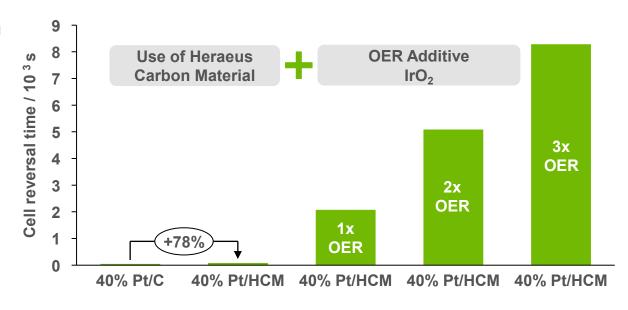


HIGH CORROSION RESISTANCE UNDER H₂ STARVATION

Pt on Heraeus Carbon Materials + Ir-Additive

- Pt on in-house produced carbon (HCM) → improved corrosion resistance under cell reversal conditions
- Addition of high surface Iridium dioxide IrO₂ → Adjustable cell reversal tolerance (CRT) time fulfilling the application requirements
- ⇒ No significant performance loss observable
- ⇒ Longer lifetime of fuel cell stack with respect to starvation events
- ⇒ **Combination** of Pt/HCM & IrO₂ for full benefit





A HYDROGEN STRATEGY REQUIRES A RAW MATERIAL STRATEGY

European and National Hydrogen Strategies do not consider requirements for critical raw materials for the generation and use of hydrogen sufficiently! We plead for...

- Increase R&D for further reduction of Iridium loadings
- Increase R&D for Recycling of Iridium
 - Open up new recycling streams
 - Higher recycling rates
 - Subsidies for investments in recycling operations for precious metals from hydrogen applications
- Introduction of "Top-Runner" Programs
 - · Link subsidies for PEM Electrolyzers to an efficient use of Iridium
- Stronger involvement of producers of critical components for electrolyzers in the political discussion concerning the ramp-up of an hydrogen economy



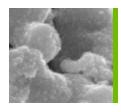
SUMMARY

Heraeus is a competent partner for material innovation, recycling and precious metal management.



PEM electrolysis for green Hydrogen

• PEM electrolysis will grow, as green and decentralized production of hydrogen becomes imperative.



Critical raw material: Iridium

• Innovations at Heraeus facilitate PEM EL growth by mitigating supply- and price risks



Stable, reliable materials for fuel cells

• Combining Heraeus competencies in carbon, heterogeneous catalysis and precious metals

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